

Campus news for
faculty and staff

Excellence that bridges faith and reason Scholarship
ative leading global Catholic research university Poverty Ini
laboration *Think as an institution*
unsurpassed undergraduate education Health and Well-Being
Advance human understanding Just Transformations to Sustainability Initiative
leading global Catholic research university Catholic character Studen
Academic excellence Faculty Data, AI, and Computing Arts Initiative
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Fellowships Excellence that bridges faith and reason Scholarship Sta
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Arts On par with but disti
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Unsurspassed undergraduate education Health and Well-Being
Just Transformations to Sustainability Initiative Advance human understanding Arts
leading global Catholic research university Academic excellence Data, AI, and Compu



The vision for Notre Dame 2033

Anchored in Catholic mission

Enhanced undergraduate education and character formation

More unequivocally top-tier research programs

Ambitious research trajectory aimed at serving a world in need

Stronger international reputation and global visibility

Competitive financial aid for students at all levels

Greater sense of belonging

Increased collaboration across colleges, schools, and divisions

A vision for Notre Dame 2033: The strategic framework

Notre Dame’s ambition is to be the leading global Catholic research university, on par with but distinct from the world’s best private universities.

From deepening engagement with the surrounding region, to investing in faculty, staff, students, and facilities, and creating pathways for students from a wider range of socioeconomic backgrounds, *Notre Dame 2033: A Strategic Framework* provides a 10-year road map that calls the University community to think as an institution in order to become the Notre Dame the world needs.

This approach includes University-wide strategic priorities on arts; sustainability; data, AI, and computing; democracy; ethics; global Catholicism; health and well-being, including mental health and bioengineering and life sciences; and poverty. These are coordinated efforts drawing on expertise in multiple schools, colleges, centers, and institutes.

Strategic initiatives

Arts

The Arts Initiative brings together the people and programs of the University’s extended arts community to foster interdisciplinary collaboration and define the arts as central to campus and community life. By transcending conventional boundaries—between art forms and across disciplines—the University is mobilizing the transformative power of the arts to advance knowledge, invigorate learning, and foster human solidarity.

Data, AI, and Computing

The Data, AI, and Computing Initiative pursues an ambitious research and education agenda that balances groundbreaking foundational advances in data, AI, and computing with transformative interdisciplinary applications targeting societal challenges.

Democracy

The Democracy Initiative will establish Notre Dame as a leader in the study of democracy both in the US and worldwide, as a convenor for conversations about and actions to preserve democracy, and as a model for the formation of civically engaged citizens and public servants.

Ethics

The Ethics Initiative will establish Notre Dame as a premier global destination for the study of ethics, offering superb training for future generations of ethicists and moral leaders, a platform for engagement of the Catholic moral tradition with other modes of inquiry, and an opportunity to forge insights into some of the most significant ethical issues of our time.

Global Catholic Research

The Global Catholic Research Initiative mobilizes the University’s intellectual and institutional resources to advance scholarship on Catholicism as a global and dynamic tradition. It supports interdisciplinary research on how Catholics, Catholic institutions, and the intellectual, social, artistic, and cultural expressions of Catholic life circulate across regions, nations, and cultures, shaping and being shaped by the local contexts in which they take root.

Health and Well-Being

Notre Dame is committed to research and education that improve health and well-being for all humans, with particular attention to those who are marginalized by modern health care systems. The University’s Health and Well-Being efforts include a commitment to address the nationwide mental health crisis, the Bioengineering & Life Sciences Initiative, and advancing neuroscience and behavior research.

Just Transformations to Sustainability

As sustainability challenges intensify, their cascading effects on food, energy, water, and infrastructure increasingly threaten the well-being and dignity of people worldwide. Notre Dame’s Just Transformations to Sustainability Initiative is the University’s far-reaching response to these urgent threats.

Humanities

At the core of Notre Dame’s identity as a leading global Catholic research university is a deep commitment to excellence in the humanities and the liberal arts. In a time when many institutions are divesting from these disciplines, we are uniquely positioned to lead.

Poverty

Poverty. It’s one of humankind’s greatest challenges. No century or country has escaped its reach. Notre Dame is working to understand why. Because, here, researching poverty is both an academic priority and a moral imperative. So the Poverty Initiative is deploying unprecedented resources, a robust range of research methodologies, and some of the University’s brightest minds to better comprehend what causes poverty, and how to end it.

Strategic framework initiatives



ND Works Podcast

Listen now

John T. McGreevy, the Charles and Jill Fischer Provost, shares how the strategic framework connects to your day-to-day work.



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Building out the strategic framework: A conversation with David Go



NDWorks sat down with **David Go**, the Viola D. Hank Professor of Aerospace and Mechanical Engineering and the vice president and associate provost for academic strategy. One of his main responsibilities is the implementation and execution of the academic elements of the University strategic framework.

Q

NDWorks: Are there particular initiatives or collaborations that illustrate the kind of progress the framework was meant to inspire?

A

David Go: I believe if you distill it down, the framework can be summed up in its first page; we state our aspiration. We’re going to be the leading global Catholic research university, on par with but distinct from the world’s best private universities. And the way we’re going to achieve that is we’re going to get better at thinking as an institution. Thinking as an institution is really what the framework is trying to inspire us to do to achieve our aspirations.

An example, which was a little bit more unexpected, is the neuroscience and behavior major. This major serves almost 500 students. It’s one of our most popular majors on campus and is shared across the College of Science and College of Arts and Letters. We started it about 10 years ago, and it grew much more quickly than we anticipated. We’ve been trying to catch up to student demand for the better part of a decade. The strategic framework gave us the impetus to think better as an institution, to bring the two colleges together and ask, “What do we really want to do with this program? How do we want to make sure we support it?” Efforts led to the hiring of a number of new faculty in both psychology in Arts and Letters and biological sciences in the College of Science.

We’ve also prepared a new curriculum that is currently being evaluated by the different colleges. It’s going to reshape neuroscience education here for the next decade and beyond. I think that was something that was unexpected. You don’t see neuroscience mentioned in the strategic framework, but the idea of thinking as an institution spurred us to tackle this challenge that has been persistent for several years now.

Q

NDW: If someone at Notre Dame is wondering how their work connects to the strategic framework, what would you want them to know?

A

DG: It all comes back to that first page. We want to be the leading global Catholic research university and to do that takes a village. It takes the support of numerous staff to help our students and our faculty do what they need to do best, which is education, research, and scholarship. The Notre Dame experience is not just about knowledge transfer, it’s about the formation of the whole human. So in my mind, everyone contributes to that aspiration. And if they don’t know a specific thing to do, the number one thing to keep in mind is, how can I help us think better as an institution? How can I, in my day-to-day job, reach out to someone else who does something similar and say, “Hey, what happens if we work together on this problem?” Or, “We share best practices,” or, “We ensure that we are always in lockstep as a team as to what the goals of the team are.”

Q

NDW: Strategic plans can sometimes feel abstract. How are you translating Notre Dame’s framework into concrete actions and priorities across campus?

A

DG: One of the first things I did in my role was to think about how we operationalize and implement the strategic framework. I went through the entire strategic framework line by line, and I pulled out 50 things we actually say we’re going to do. Probably the highest-profile activities that you’ve seen across the University are the strategic initiatives, but those are only a small portion of the total 50 things. And that is how I break down this complex 36-page document into actual implementable actions that we can take as a University, whether it be in one small unit or division or across the entire University.

Q

NDW: We are three years into a 10-year strategic framework. How do you or will you measure success at this stage?

A

DG: I very much still feel like we’re in start-up mode. There are things that I would say we have gotten to a steady state and other activities that we’re just now implementing, planning, or conceiving.

As we look at individual activities, we measure how successful they are. A good example is the Pathways program for the University. What we’re seeing are far more numbers of international students applying, being admitted, and matriculating to the University, which helps us better embrace our Catholic mission by better representing the global Catholic Church.

At the end of the day, I measure success by if we become natural at thinking as an institution; it is something we all do on a daily basis. Our Catholic educational mission is crystal clear and it doesn’t waver. And as long as we continue to be aligned with the North Star of our mission and take solid actions that propel us toward our aspirational goals, we’re probably doing a good job.

Q

NDW: The University-wide initiatives are an important part of the strategic framework. What are some of the exciting advancements called out in the framework beyond the initiatives?

A

DG: Investing in our students is one of our key foci of the strategic framework. Going back to the 50 items, there’s a specific line that says we’re going to do more undergraduate research and cocurricular opportunities. In the College of Engineering and the College of Science, we’re interested in how we can more effectively help our students find undergraduate research opportunities. So, we created a new software called Student Research at Notre Dame or STRAND, where faculty can post projects and students can apply for them. We’ve seen more than a 50 percent increase in undergraduate research participation in the College of Engineering across every demographic group. We are now expanding it to include the College of Arts and Letters and also running a pilot program within the Keough School of Global Affairs. This is an exciting, perhaps less splashy, way of making sure we provide an excellent education for our students.

Q

NDW: What are the next areas of focus as implementation of the framework continues?

A

DG: There’s a lot of fun, good, useful things on the horizon. One is our Center for Academic Transformation and Excellence, which is a beautiful project involving a lot of people across the University. It’s going to be the one-stop shop for supporting our students in the division of undergraduate education. It will bring together a number of disparate groups that are supporting students, whether it’s the Balfour-Hesburgh Scholars Program or the Transformational Leaders Program, under one roof, both figuratively and literally. We are in the process of renovating Bond Hall to serve as that home for our students. I think that’s a great example of something on the horizon.

For more information, strategicframework.nd.edu



A University-wide commitment: Sustainability in research and practice

By Olivia Farrington, Office of Sustainability, and Emily Monacelli, Office of the Provost



The Joyce Center green roof is the largest green roof in Indiana at 68,900 square feet. (Photo by Matt Cashore)

For well over a decade, Notre Dame has advanced sustainability across campus operations and through its academic mission, building a strong foundation that has expanded in recent years through new initiatives, partnerships, and a renewed institutional focus on sustainability as part of *Notre Dame 2033: A Strategic Framework*. Pope Francis’s 2015 encyclical, *Laudato si’*, subtitled “On care for our common home,” inspires Notre Dame’s approach to all this work, from food waste diversion, green roofs, and renewable energy to a new global alliance for sustainability research and education in partnership with the Vatican.

Whether biking to work, researching water quality, or managing campus recycling bins, every member of the Notre Dame community plays a part in our sustainability efforts. As University President **Rev. Robert A. Dowd, C.S.C.**, recently said at Notre Dame’s sustainability summit in Rome, “Let us answer Pope Francis’s call to think boldly, to act courageously, and to work together to build a more just and sustainable world.”

Sustainability research, education, and action

In the academic core, this effort is led by the Just Transformations to Sustainability Initiative (JTS), one of several University-wide strategic initiatives that have been launched over the past two years as part of the framework. JTS brings together scholar-teachers from colleges, schools, centers, and institutes across campus with partners from around the world to advance transformative solutions for a more just and sustainable future.

Strong foundation

“Notre Dame has been engaged in sustainability research and education for many years across a wide range of disciplines, with important work already underway in many areas, from historians investigating the origins of climate change to freshwater ecology to sustainable built environments,” said **John T. McGreevy**, the Charles and Jill Fischer Provost. “The Just Transformations to Sustainability Initiative allows us to build on that foundation—bringing this work into closer conversation, strengthening partnerships, and extending the reach of our scholarship.”

Partnership with the Vatican

One significant development is Notre Dame’s selection as the lead university partner for the Vatican’s *Laudato Si’* Center for Higher Education. In March, JTS and the center launched the Global Alliance for *Laudato Si’*, an international network of sustainability leaders in academia and beyond dedicated to supporting integral ecology and global sustainability.

They gathered for an inaugural meeting March 9–10 at the *Laudato Si’* Village in Castel Gandolfo, the pontifical summer residence outside of Rome. Nearly 100 researchers and institutional leaders—representing more than 60 universities across Europe, Asia, the Americas, and Africa, as well as major international organizations—gathered to develop a shared research and action agenda and a long-term vision for the alliance.



Nearly 100 researchers and institutional leaders representing more than 60 universities from more than 30 countries gathered at the *Laudato Si’* Village in Castel Gandolfo. (Photo by Alessandro Sgarito)

“We feel that Notre Dame, a leading Catholic research university, is positioned to assist the Holy See in its objective to seek transformative change in a manner consistent with the best available science, as well as the foundational elements of integral ecology and integral human development,” said **Arun Agrawal**, JTS director and Pulte Family Professor of Development Policy in the Keough School of Global Affairs.

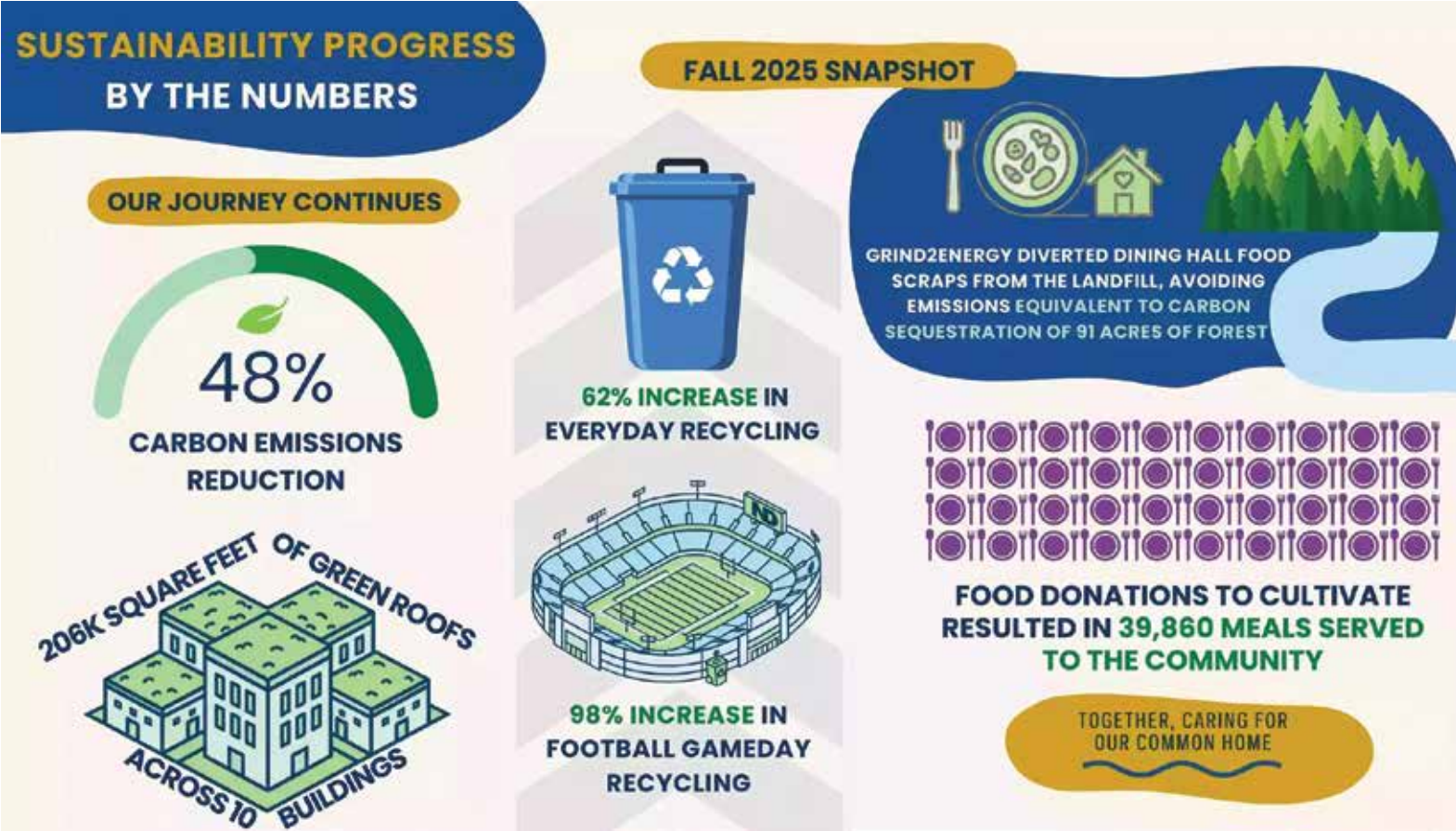
Regional and local efforts

In addition to global initiatives, JTS also strengthens regional collaboration through efforts such as the Midwest Sustainability Platform for Research and Curricular Innovation. This platform brings together leading universities across the Midwest to address region-specific challenges, including climate impacts, agricultural sustainability, and energy transitions. Through workshops and shared

mic excellence Faculty ... Arts Initiative

Becoming the Notre Dame the world needs

... Scholarship ...



research agendas, participants identify opportunities for collaboration that enhance both local impact and broader systemic change.

Locally, JTS builds upon a strong foundation of existing partnerships across Notre Dame’s campus, including with several of Notre Dame’s colleges and schools and research centers and institutes such as ND Energy, the Environmental Change Initiative, and the Eck Institute for Global Health. Through its Nurturing Excellence in Sustainability program, JTS has invested in research collaborations co-produced and co-led by Notre Dame faculty and community leaders in South Bend.

Student engagement

In addition to spurring new collaborations that advance leading-edge research and knowledge creation, the initiative has created new programs aimed at cultivating and supporting a growing network of Notre Dame students dedicated to building a

more just and sustainable world, both during their time at Notre Dame and through their future careers.

JTS launched a Sustainability in Action Fellowship and partnered with Notre Dame’s Institute for Educational Initiatives (IEI) and Office of Undergraduate Education to develop a week-long immersive learning course on the principles of integral ecology at Castel Gandolfo. Over spring break, faculty from the IEI traveled to Italy with a group of students to pilot the course, which explores the interconnected environmental, social, and economic dimensions of sustainability.

“The course was deeply meaningful to me, as it helped me see a clear path for integrating sustainability into both my future career and everyday life,” said Eleanor Smith, a civil engineering student who participated in the pilot. “Being in such a unique environment, reconnecting with nature and others, and engaging with the vision of Pope Francis was incredibly inspiring.”

Striving toward a more sustainable campus

On the heels of Pope Francis’s encyclical *Laudato si’*, the University took a definitive step toward embracing integral ecology by publishing Notre Dame’s original 2016 Comprehensive Sustainability Strategy and further establishing small working groups to prioritize key focus areas of sustainability. Today, as Notre Dame celebrates a decade of impact since the strategy was first envisioned, the progress made across campus operations serves as a testament to the University’s collective commitment to care for our common home.

Operational sustainability at Notre Dame is not the work of a single office; rather, it is deeply integrated into the fabric of campus through units such as Facilities Design and Operations, Building Services, and Notre Dame Dining. By weaving sustainability into the daily functions of the University, Notre Dame has moved from high-level goals to tangible, measurable results. Reflecting on this decade of growth, four key areas stand out as pillars of operational success in the journey so far.

Decarbonization and energy transition

The University has made massive strides in campus decarbonization. Through an array of strategies—including the expansion of geothermal, the operation of the hydroelectric power plant at Seitz Park, solar arrays, and retrocommissioning buildings for efficiencies—Notre Dame has significantly reduced carbon emissions by 48 percent from the 2005 baseline.

Food waste recovery and diversion

Notre Dame recognizes the gift of food, and appreciates the intensive amount of human labor and natural resources needed to bring nourishment from the farm to the table. By implementing robust food waste diversion programs, including partnering with Cultivate Food Rescue and implementing the use of Grind2Energy systems and anaerobic digestion, the University has donated more than 453,000 meals to the surrounding community and diverted thousands of tons of organic waste from landfills.

LEED-certified buildings

Notre Dame’s physical landscape is evolving to meet the highest standards of efficiency and stewardship. While the campus footprint has grown by more than

22 percent, annual emissions have decreased by 25 percent over the past decade, thanks in part to the building standards that the Facilities Design and Operations team has established, which strive to achieve LEED (Leadership in Energy and Environmental Design) certification. Today, the University has a portfolio of 26 LEED-certified buildings. Among many qualifying features, LEED-certified structures are designed to optimize water usage, minimize energy consumption through efficiency technologies, support human health, and reduce negative environmental impacts.

Expansion of green roofs

Across the campus skyline, a growing number of vegetative “green” roofs sit atop campus buildings. Over the past 10 years, green roofs have been established to cover 206,000 square feet of campus buildings. Green roofs—such as the expansive installation on the Joyce Center—do more than just provide aesthetic beauty from above. They have the capacity to manage stormwater runoff, reduce the urban heat island effect, support local pollinators, and provide natural insulation for the buildings.

The road ahead

Although campus sustainability efforts have come a long way, there is still much progress to be made. New climate action planning processes are underway, focusing on even more ambitious outcomes. Currently, Notre Dame Sustainability is partnering with key units across campus to continue work in campus food systems and landfill waste reduction. As the ND Sustainability team looks toward the next decade, it continues to be guided by its mission to ensure that Notre Dame remains a leader in operational sustainability.

Follow the latest developments at sustainabilityinitiative.nd.edu

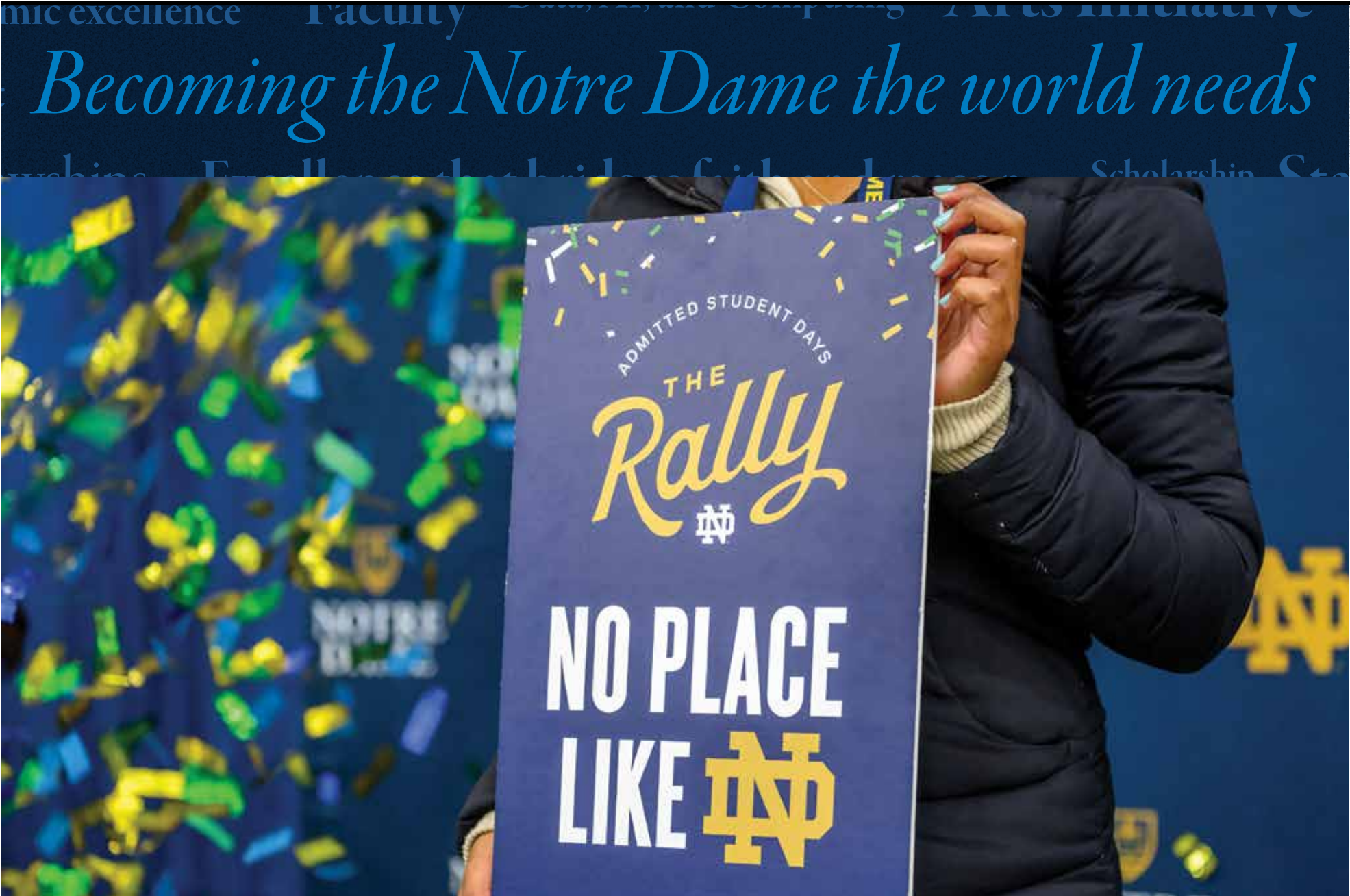


Filippo Mostarda, left, a student at Pontificia Università Lateranense/Pontifical Lateran University, and Eleanor Smith (right), a Notre Dame civil engineering student, participated in the weeklong immersive learning course on the principles of integral ecology. (Photo by Alessandro Sgarito)



Every day, Notre Dame Dining staff members process food scraps through the Grind2Energy system. (Photo by Barbara Johnston)

Stay up-to-date with the latest operational sustainability news at green.nd.edu



The Rally 2026 (Photo by Matt Cashore)

Thinking as an institution: Campus comes together for The Rally

By Julia Wilson, NDWorks

More than 4,000 admitted students and their families came to Notre Dame’s campus April 19–20 for The Rally: Admitted Student Days, a reinvented campus experience that has seen great success since its launch in 2024.

Hosted by the Enrollment Division and bolstered by campus partners, more than 500 faculty and staff across campus worked to welcome admitted students and their families.

Micki Kidder, vice president for undergraduate enrollment, emphasized the collaborative efforts needed to put on such a large event.

“The Rally is a logistical triumph that requires the full coordination of the entire Enrollment Division, as well as major campus departments including University Operations, Events, and Safety; Athletics; General Services; Student Affairs; Undergraduate Education; all six colleges and schools; the Registrar; and the Office of Public Affairs and Communications. This widespread collaboration has fostered a lot of excitement and new ideas across departments, inspiring us to think as one university as we welcome new family members,” Kidder said.

Faculty and staff involvement

New this year was an event called “Love Thee, Notre Dame!,” a campus-wide celebration that took place Monday, April 20, on South Quad. It featured **Rev. Peter M. McCormick, C.S.C.**, assistant vice president of campus ministry, as DJ, as well as the Notre Dame Marching Band, the cheerleading team and Leprechaun, and special guest speakers. Attendees received giveaways and



Joan McClendon, senior associate director in the Admissions office, talks to families at The Rally 2026. (Photo by Matt Cashore)

“I wouldn’t have imagined one weekend could be so full of experiences and have such an impact on my journey as a student. The Rally was the chance to see how Notre Dame is not just a place where you obtain a degree, but a community where you are able to grow alongside the most welcoming and kind people. It was a great first glimpse into what the best four years of my life would be like, and I couldn’t be happier I got to commit to Notre Dame with the peers I met.”

—CONSTANZA FERNÁNDEZ DE OÑATE, CLASS OF 2028

free food, including green Rally towels and ND monogram cookies.

“We are also so grateful for the involvement of faculty and staff from across the University who are dedicating their time to sharing the academic, faith, and community experience at Notre Dame with our admitted students and their families,” Kidder said.

The Rally’s impact

The Rally is Notre Dame’s single largest yield event for admitted students. Getting admitted students to

visit campus to experience the Notre Dame community is critical. Not only does it provide an opportunity to learn more about the University’s mission, but it also gives admitted students an opportunity to picture themselves as part of the Notre Dame family, Kidder said.

Many students talk about the “feeling” they get when they step on campus; this event gives them a way to have that moment, while interacting with the full campus community.



Confetti flies in Commit Alley at The Rally 2026. (Photo by Matt Cashore)



Faculty member Eric Sims, chair of the Department of Economics, talks with guests at The Rally 2026. (Photo by Matt Cashore)



New Veldman Clinic shapes the future of mental health

By Adah McMillan, College of Arts and Letters



Work is being completed on the Veldman Family Psychology Clinic. (Photo by Jon Hendricks)

Bike south along the Link Trail, take a Transpo bus along Route 7, or drive a block past Rocco’s restaurant on South Bend Avenue, and you’ll find a building that’s more than bricks and siding. It’s the region’s newest mental health ally.

When it opens this June, the Wilma and Peter Veldman Family Psychology Clinic will expand local access to mental health care through a combination of research, training, and service. The clinic will significantly expand the evidence-based mental health services that Notre Dame provides to the community, while also serving as the new home of the William J. Shaw Center for Children and Families and the newly launched Human Neuroimaging Center.

With three levels and 35,000 square feet of therapy rooms, labs, childcare spaces, and more, the Veldman Clinic is a grand undertaking that, through the thought and passion put into its design, feels less like a facility and more like a home.

“On campus, we tend toward these very formal buildings that are beautiful, but what we needed is a beautiful fit for the community, where people can feel comfortable,” said **Jennifer Burke Lefever**, the clinic’s managing director.

The clinic’s goal is to meet people where they are, and that starts before they even enter the building. Its position in the East Bank neighborhood makes the clinic a gateway to downtown South Bend, easily reached by bike, foot, bus, or car.

After passing through an accessible entrance, community members are welcomed into a lobby filled with natural light and comfy furniture. On the two-story entrance wall, there’s a large array of butterflies made from hand-painted silk scarves, designed by women at the St. Margaret’s House day center. The butterflies represent transformation, and the artwork’s curve mimics that of the St. Joseph River, as seen in the South Bend flag and the Veldman Clinic’s logo.

Beyond the lobby, design choices both distinct and subtle aim to reduce stress. Artwork across from the elevators uses patterns invoking the art of kintsugi, a Japanese pottery practice of repairing cracks with gold—a reminder that healing can create something stronger and more beautiful than before. A wall in the children’s room is covered with a nature scene made from soft felt. Wide hallways with tall ceilings reduce feelings of claustrophobia, with windows at the end of every corridor aiding visual orientation. And

everything from furniture to drinking fountains was selected with wheelchair users in mind.

The clinic’s design also incorporates innovative technologies being introduced to the University for the first time. The Human Neuroimaging Center—led by **Aron Barbey**, the Andrew J. McKenna Family Professor of Psychology—will house an MRI machine capable of producing structural, functional, and metabolic brain imaging, driving ambitious neuroscience research. The building’s 40 therapy rooms will use a new VALT video system to securely record therapy sessions led by clinical psychology graduate students, so supervisors will be able to review sessions on demand.

“One of our studies will use every floor of the Veldman Clinic,” said **Kaylin Hill**, an assistant professor of psychology.

Hill’s research focuses on understanding reward and emotion and how they relate to clinical disorders like major depression. She often uses psychophysiological tools, such as an electroencephalogram (EEG), which tracks brain signals through electrodes placed on the scalp. The Veldman Clinic’s EEG setups and interview rooms will help her conduct research outside of her lab in Corbett Family Hall, which is less accessible for the families she works with.

The long-held dream of a psychology clinic finally became a reality through support from leadership at Notre Dame and the College of Arts and Letters, as well as the generosity of multiple Veldman family foundations, including those of Sharon and Matt Edmonds, Connie and Mike Joines, and Anita and Tom Veldman. But Burke Lefever and **Kristin Valentino**, the clinic’s director and a professor of psychology, knew it wouldn’t be successful without significant input from community partners who have long worked in the area.



The South Bend skyline is seen behind a worker at the Veldman Family Psychology Clinic. (Photo by Michael Caterina)



Workers prepare to deliver the MRI system to the basement of the Veldman Family Psychology Clinic. (Photo by Jon Hendricks)

Those partners include Oaklawn, a provider of mental health services and addiction treatment; Beacon Community Impact, the public health arm of Beacon Health Systems; and the CASIE Center, which works to prevent child abuse and support survivors. All three are located within blocks of the Veldman Clinic.

“We have a role to play within the system that is already in place, so we need close collaboration with community partners to ensure we are adding value and addressing needs rather than recreating something that already exists,” Valentino said.

A strong internal team of about 20 staff across the Veldman Clinic, Shaw Center, and Human Neuroimaging Center are essential to supporting the research of faculty and graduate students and the services they provide.

Staff clinicians, including a licensed clinical social worker, are joining the clinic to expand the amount and types of care the University can provide. In the past, the Notre Dame Department of Psychology has only offered clinical services provided by graduate students who are training to become psychologists and are supervised by faculty.

With licensed clinicians adding to the students’ work, the number of clin-

ical care and impact hours annually provided by Notre Dame is projected to increase from 8,000 to 27,000. The clinic’s impact will be even wider as graduate students earn their doctorates and start their own practices, and as evidence-based interventions developed through research are implemented in community settings throughout the region and across the country.

Every person working at the clinic has a role to play in fulfilling the clinic’s mission. The administrative coordinator, who welcomes visitors at the front desk, is trained in de-escalation tactics, ready to be a mental health crisis first responder. Data managers, community liaisons, the Office of Information Technology, facilities teams, research assistants, and other professionals will also contribute to the clinic’s work, adding to the countless hours already put in by architects, designers, and project managers.

“It definitely takes a team across the entire campus to make it all happen,” said **Heidi Miller**, assistant director for staff management and operations at the clinic. “We all believe in what we’re doing, and that’s what makes it work.”



Aron Barbey, the Andrew J. McKenna Family Professor of Psychology, speaks with a colleague. (Photo by Jon Hendricks)



Three Years. Measurable Impact.

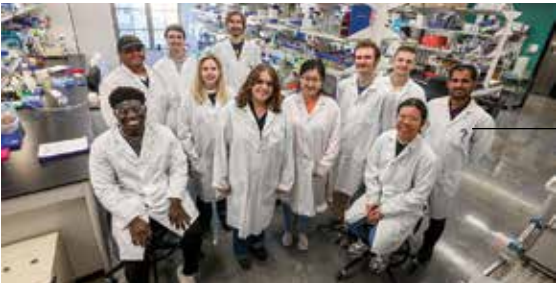
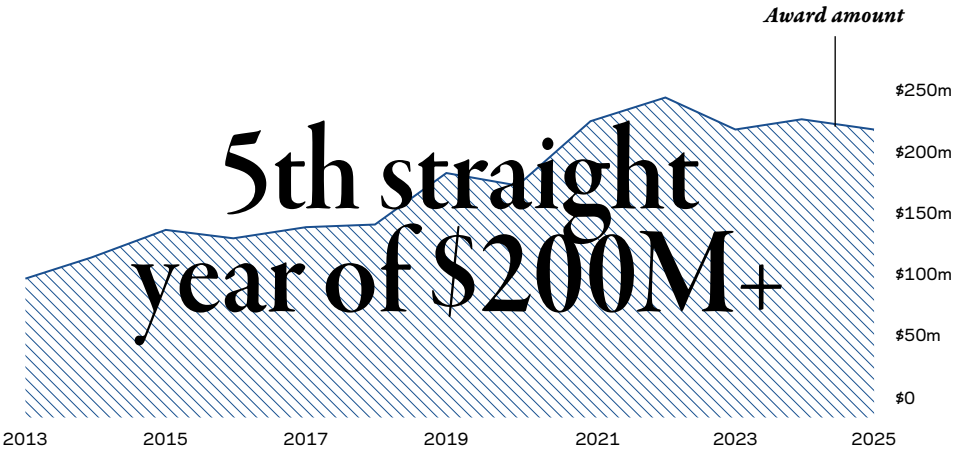
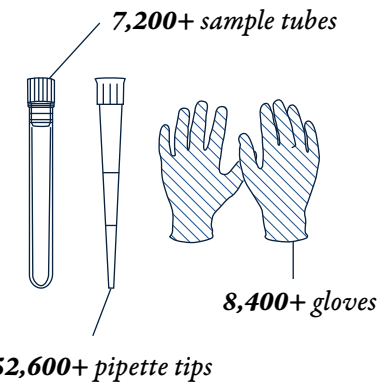
By the numbers: Strategic framework progress

RESEARCH

127

cross-disciplinary faculty research teams funded through the framework, including nearly **400** faculty members from every college and school

Among the supplies needed to equip the labs in the new McCourtney:



200,000
additional square feet

for groundbreaking health research in McCourtney East. Combined with McCourtney West, the buildings represent 418,000 square feet of research space.

\$218M

in external awards for research and scholarship in FY25

LOCAL & GLOBAL PARTNERSHIPS

\$750M

Colfax Corner, a new **202,000-square-foot** research and innovation hub in downtown South Bend, will bring more than **400 jobs** and generate at least **\$750 million in direct economic impact** over the next decade.

SUPPORTING STUDENTS

2,222

students enrolled in Moreau First-Year Seminar, taught by 120 faculty and staff



166,144 ft²

533 beds across 166,144 square feet in new South Quad residence halls, Coyle and Grojean Halls

80+

partnership agreements signed with higher education institutions around the world since fall 2023

73

countries where Notre Dame has actively funded research projects

PATHWAYS TO NOTRE DAME



Pathways
TO NOTRE DAME

zero tuition

Effective 2026–27 academic year, Pathways to Notre Dame ensures that families earning \$150,000 or less will pay **zero tuition**

71%↑

in international applications in one year

56%↑

in middle-income applications in one year

82

countries represented in Class of 2029

100%

1 of only 10 universities to be **need-blind** for all applicants while also **meeting 100% of demonstrated financial need** for every student